

AEROPUERTOS DEL SURESTE









Cancún International Airport



Regulation

Operational Information

Commercial Revenues

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> Strategic Matters

International

Some of the statements contained in this presentation discuss future expectations or state other forward-looking information. Those statements are subject to risks identified in this press release and in ASUR's filings with the SEC. Actual developments could differ significantly from those contemplated in these forward-looking statements. The forward-looking information is based on various factors and was derived using numerous assumptions. Our forwardlooking statements speak only as of the date they are made and, except as may be required by applicable law, we do not have an obligation to update or revise them, whether as a result of new information, future or otherwise.





ASUR AFROPUERTOS DEL SURESTE

> Long Serving **Experienced** Management

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Fernando Chico Pardo Chairman of the Board of Directors with company since 2005	Adolfo Castro Rivas Chief Executive and Financial Officer Head of Investor Relations with company since 2000
Claudio Góngora Morales	Alejandro Pantoja López
General Counsel	Chief Infrastructure Officer
with company since 1999	with company since 2001
Carlos Trueba Coll	Manuel Gutiérrez Sola
General Director of Cancún Airport	Chief Commercial Officer
with company since 1998	with company since 2000
	Héctor Navarrete Muñoz General Director of Regional Airports with company since 1999

Investment Highlights



Key value drivers

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- Long-term concession investments in attractive locations in Mexico, the Caribbean and South America
- Track record of **consistent passenger growth**
- Balanced mix of international and domestic traffic
- Successful, market leading **commercial business strategy**
- Strong cash flow profile and solid balance sheet
- Special focus on **sustainability**: high **ESG** standards
- Robust corporate governance and board of directors with experienced management



Continuous commitment to implement ESG Best Practices



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Emissions

- Permanent program to monitor emissions (scopes 1 and 2)
- Level 2 certification under ACA (Airport Carbon Accreditation) program, due to reductions in our direct and indirect carbon emissions in all airports

Conservation of Biodiversity

 Alliances with scientific research institutes for conservation of biodiversity in forested areas in the airports

Energy

• Installation of solar panels at airports

Water

• In process of installing rainwater capturing systems at airports

Waste

• Separation and recycling programs

Certifications

- ISO 14001 in all airports
- Environmental Compliance and Sustainable Tourism certification (Mexican Environmental Protection Agency) in all airports

Welfare of our Workforce

- Health and safety: Promotion of health and safety standards with safety management systems and permanent campaigns on physical and emotional wellbeing
- Gender: commitment to increase proportion of women in the workforce
- Stability in the workplace: staff turnover of 5.9% (average in México is 16.7%)

Humanitarian Support and Community Wellbeing

- Contributions to various civil associations in the southeast of Mexico relating to services for disabled people, health and education
- Alliances with civil associations to support the sustainable development of vulnerable groups in the communities where we operate

Commitment to Customer Service

- Continuous improvement in airport service quality using passenger satisfaction surveys and other tools
- Safe, accessible facilities that are constantly being upgraded to ensure world-class service
- Improvements to complaints handling procedures



Board of Directors:

- 11 members (64% independent members)
- 27% women, 73% men

Corporate Governance

- Audit Committee (100% independent members)
- Nominations & Compensations Committee
- Operations Committee
- Acquisitions & Contracts Committee

Creation of Sustainability Committee

• Promotion of balance between financial performance of the company and its contribution to sustainable development

Transparency

• Reporting of ESG performance on platforms such as CDP, S&P, MCSI, CEMEFI

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ASR

LISTED

NYSE

23 years

ESG: Sustainability is a key strategy in our business model



ESR

ISO

Agency

For many years now, our <u>commitment to sustainability</u> has been aligned with the **2030 Agenda and the Sustainable Development Goals** of the United Nations.



Member of Bolsa Mexicana de Valores Sustainability Index

Certified by **CEMEFI** as Socially Responsible Company (17th year)

Active participant of United Nations Global Compact, in Mexico and internationally

Airports' Environmental Management Systems certified under ISO 14001

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Airports in Mexico (level 2) and Puerto Rico (level 1), registered with the **Airport Carbon Accreditation** initiative organized by ACI.

Environmental Compliance certification from Mexican Environmental Protection

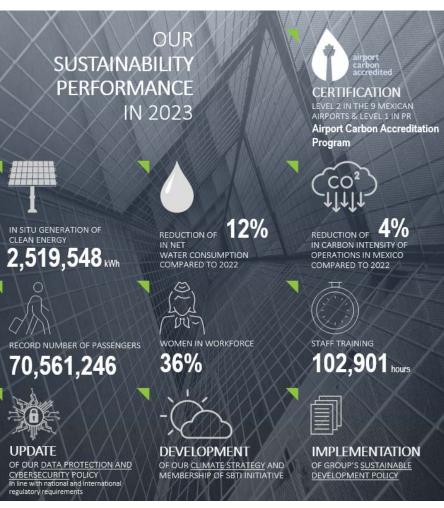
- GRI reporting standards implemented in 2008
 - First Airport Group in Mexico to join the Science Based Targets initiative
- EARTHCHE

A

- **EarthCheck Certified**: "Platinum" in Huatulco, and "Silver" in Cozumel
- **S** 9 airports with **Distintivo S**: sustainable tourism certification endorsed by Mexican Ministry of Tourism

Focus on quality of life for employees and community relations

Strict standards of **corporate governance** and **business ethics**





2023 Annual Sustainability Report available at: https://www.asur.com.mx/media/Responsabilidad%20Social /Ingles/Annual%20Sustainability%20Report%202023.pdf



Airport operations in attractive locations in Mexico, the Caribbean and South America







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Cancún: Close to major Canada, U.S., Mexico & Latin America destinations







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Copenhagen Frankfurt Denmark, Listed on Copenhagen SE Germany, Listed on Frankfurt SE Paris Vienna France, Listed on Paris SE Beijing Austria, Listed on Vienna SE **AENA OMA** Mexico China, Listed on Hong Kong SE **TAV Airports Hold** Zurich Listed on BMV, Nasdaq Spain, Listed on Madrid SE Guangzhou Turkey, Listed on Istanbul SE Switzerland China, Listed on Hong Kong SE Ljubljana **GAP** Mexico Listed on Swiss SE **ASUR** Mexico Milan & Venetia Haninan Meilan Listed on BMV, NYSE Slovenia, Listed on LjubljanaSE Italy, Listed on Milan SE China, Listed on Hong Kong SE Listed on BMV, NYSE Thailand Thailand, Listed on Thailand SE Macquarie, Australia Listed on Australian SE Corporación America Airports Auckland, New Zealand

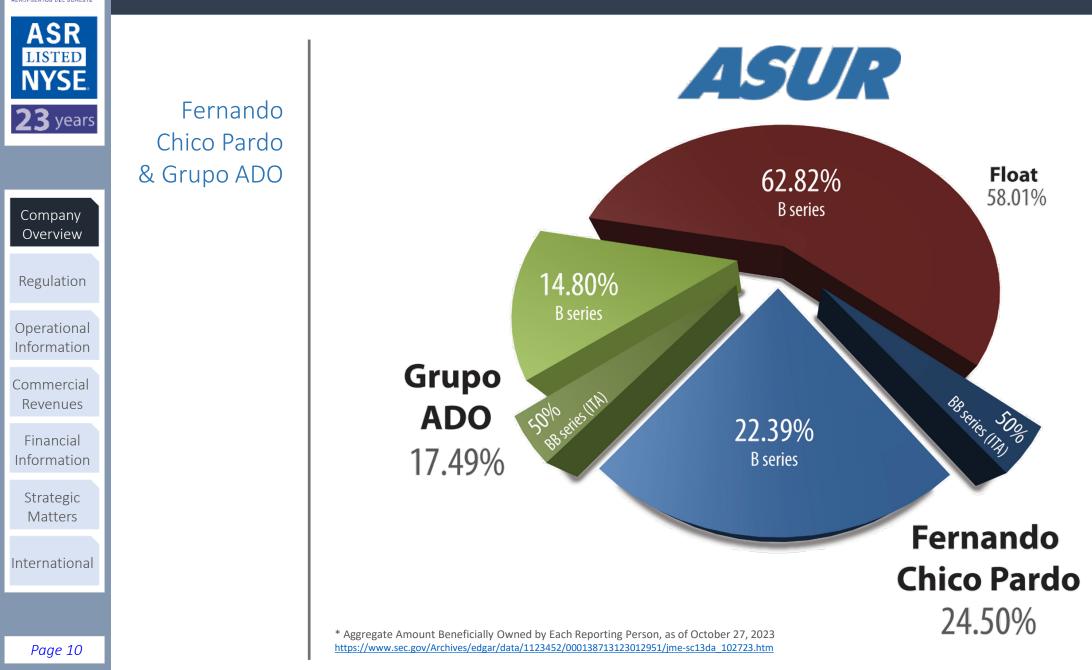
Private airports / airport groups listed on global stock exchanges

Listed on New Zealand SE

ASUR, GAP and Corporación America are the only Latin American Airport Groups listed on NYSE

Latin America, Europe and Eurasia, Listed on NYSE





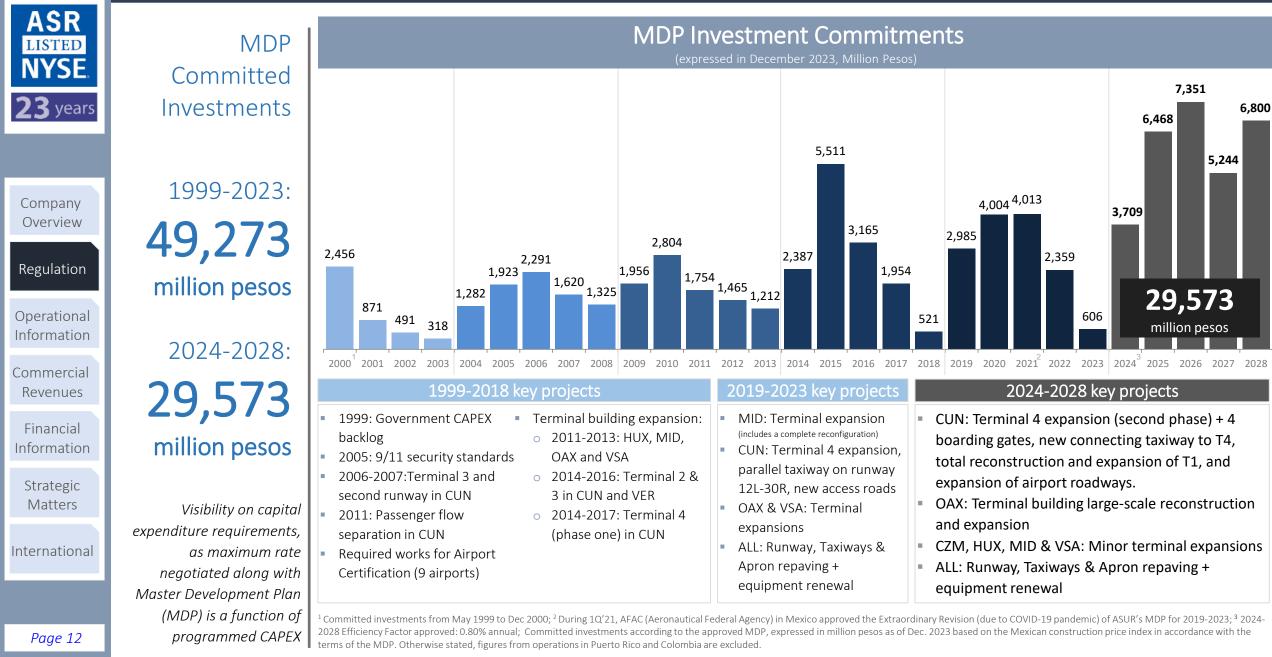
ASUR



ASR LISTED NYSE 23 years	Dual Till		23 Revenues per	
	System	64.5 %	REGULATED REVENUES	Ps. 269.6
			Aeronautical	Ps. 258.8
Company Overview	Regulated + Non Regulated		Airline Fees: Landing, apron parking, overnight parking Passenger Fees:	, use of boarding bridges, security, etc.
Regulation	Revenues		Domestic & International	10.0
			Non-Aeronautical	Ps. 10.8
Operational Information			Fixed: Complementary Services Variable: Airport services, office rentals, g	round support services, catering, etc.
Commercial Revenues		35.5%	NON-REGULATED REVENU	JES Ps. 148.1
Financial			9 Commercial Business Lines	
Information			 Retail: Duty Free & Duty Paid 	Car Parking
Strategic			 Food & Beverages 	Ground Transport Talegominese
Matters			AdvertisingBanking & Foreign Exchange	TeleservicesOthers
International			 Car Rental 	Direct Commercial Operation (DCO)
		100.0%	TOTAL	Ps. 417.7
Page 11			2023 Revenues per PAX (ex. Construction Services), expressed in nominal pesos a ASUR adjusts specific tariffs / prices once every six months using the Mexican pro Otherwise stated, figures from operations in Puerto Rico and Colombia are excluded are ex	ducer price index, excluding petroleum).



Visibility of capital expenditure requirements through 2028





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ASUR's airports are among the most frequented in Mexico

ASR LISTED NYSE 23 years Company Overview Regulation Operational Information	Mexican Airports by PAX (thousand PAX)		12 14 30 19 7 3 9 27 9 23	4 16 10 21 25 29 26	8 22 17 15 28	8
Commercial Revenues				2023		
Financial			Int PAX	Dom PAX	Total PAX	
Information		ASUR AEROPUERTOS DEL SURESTE	22,195	21,273	43,468	
Strategic Matters		Grupo Aeroportuaria del Pacífico	15,552	40,464	56,015	
nternational			3,289	23,557	26,845	
		All of Mexico ¹	58,155	128,463	186,618	

Rank 2023	Group	Airport	Pa	ax ('000s	;)	Var %	CAGR %
Ra 20	gro	Airport	2019	2022	2023	23 vs.22	06-23
1	AICM	Mexico City	50,304	46,201	48,377	4.7%	4.1%
2	ASUR	Cancún	25,482	30,343	32,750	7.9%	7.4%
3	GAP	Guadalajara	14,824	15,574	17,679	13.5%	6.2%
4	OMA	Monterrey	11,177	10,943	13,327	21.8%	5.6%
5	GAP	Tijuana	8,917	12,308	13,181	7.1%	7.7%
6	GAP	Los Cabos	5,339	6,843	7,460	9.0%	6.2%
7	GAP	Puerto Vallarta	4,931	6,123	6,726	9.9%	5.0%
8	ASUR	Merida	2,791	3,080	3,674	19.3%	7.9%
9	GAP	Bajio	2,747	2,582	3,196	23.8%	6.3%
10	AIFA	Santa Lucia	0	912	2,630	188.3%	NA
11	OMA	Culiacan	2,459	2,426	2,612	7.7%	6.9%
12	OMA	Cd. Juarez	1,597	2,005	2,275	13.5%	7.2%
13	GAP	Hermosillo	1,840	1,909	2,155	12.9%	3.9%
14	OMA	Chihuahua	1,700	1,727	1,906	10.3%	6.4%
15		Tuxtla Gtz.	1,496	1,590	1,784	12.2%	22.1%
16		Querétaro	1,175	1,152	1,767	53.5%	18.8%
17	ASUR	Oaxaca	1,196	1,304	1,693	29.8%	7.5%
18	ASUR	Veracruz	1,476	1,334	1,666	24.9%	5.1%
19	OMA	Mazatlán	1,161	1,451	1,622	11.8%	4.1%
20	GAP	Mexicali	1,192	1,289	1,594	23.6%	7.2%
21		Toluca	689	585	1,520	159.9%	0.1%
22	ASUR	Villahermosa	1,245	1,214	1,397	15.0%	3.9%
23	GAP	Morelia	890	1,168	1,378	18.0%	5.1%
24	GAP	La Paz	998	1,063	1,095	3.1%	5.5%
25	ASA	Puebla	762	791	936	18.3%	N/
26	ASA	P. Escondido	408	729	917	25.8%	16.7%
27	GAP	Aguascalientes	848	918	915	(0.4%)	5.4%
28	ASUR	Huatulco	892	971	915	(5.8%)	5.4%
29	OMA	Acapulco	875	839	894	6.6%	(0.6%
30	OMA	Torreon	709	670	776	15.8%	3.8%

¹ According to the Communications and Transport Ministry's website https://www.gob.mx/afac/acciones-y-programas/estadisticas-280404/ (PAX traffic excludes transit and general aviation PAX); Tulum Airport which began operations on December 2023, reported a total of 39.8 thousand PAX during 2023

Total PAX 06-23 CAGR %

7.0%

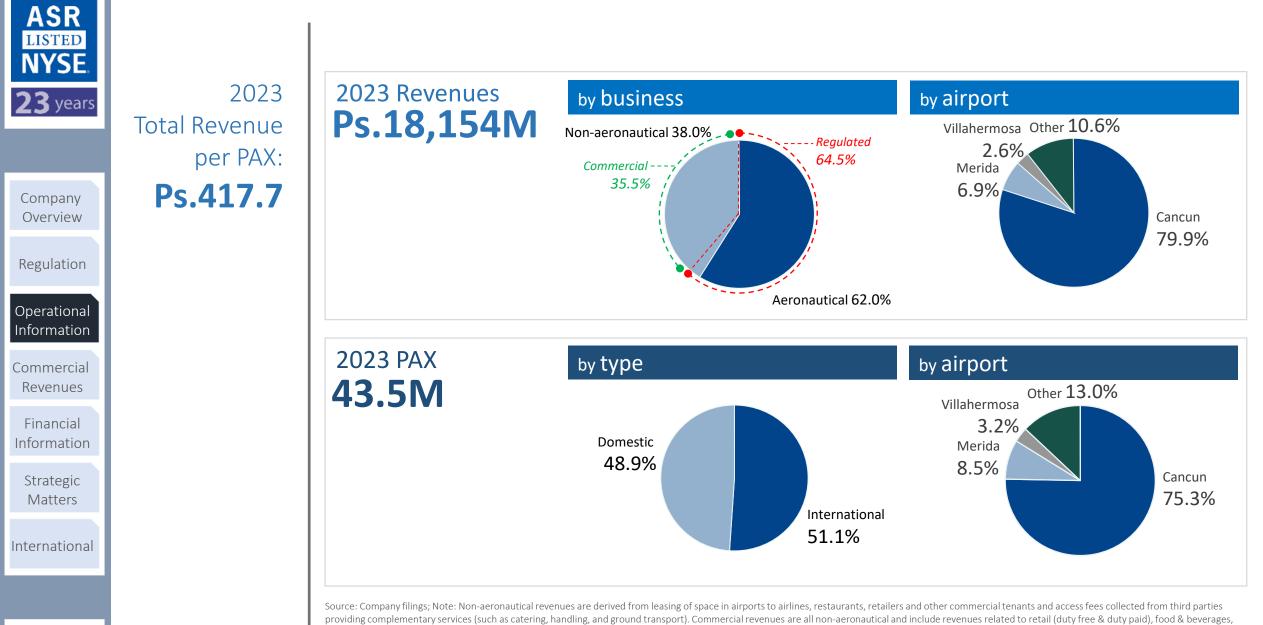
6.1%

5.0%

5.5%



Revenue and passenger breakdown

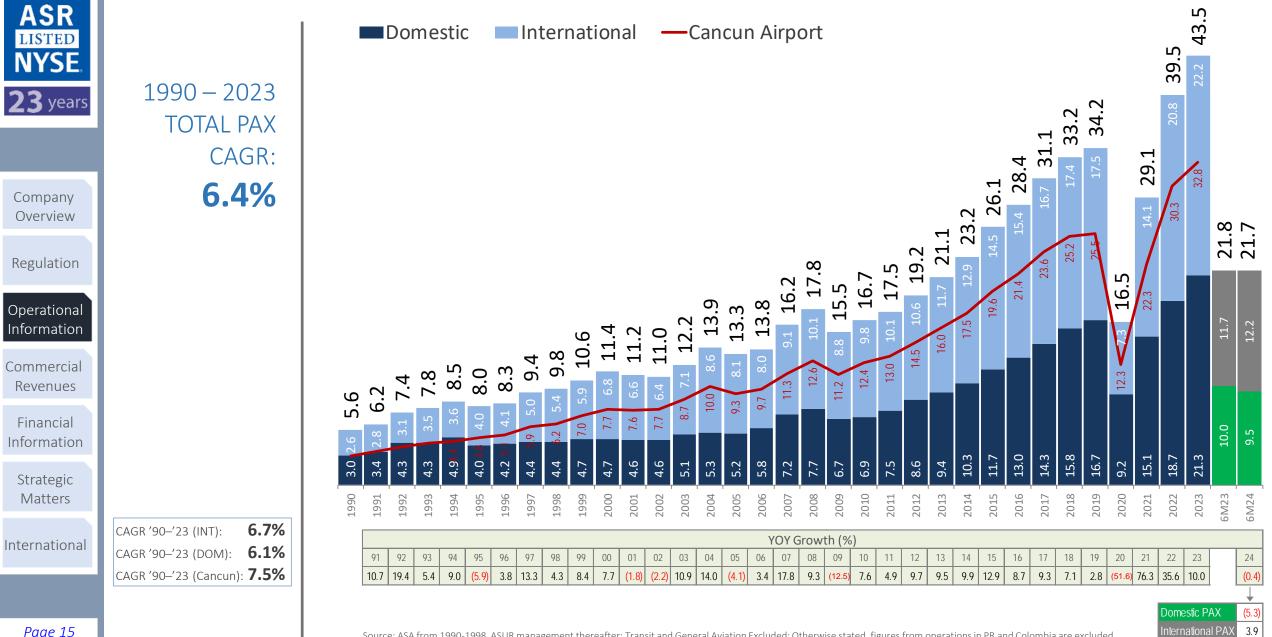


Otherwise stated, figures from operations in Puerto Rico and Colombia are excluded.

advertising, banking & foreign exchange, car rental, car parking, ground transport, teleservices and others. Revenues from Construction Services are not included. PAX traffic excludes transit and general aviation.



ASUR traffic evolution (México)



Passenger traffic by Origin – Destination (million PAX)

Z3 years																													
Company Overview																													~
Regulation	Region	99	00	01	02	03	04	05	06	07	08	09	10	11	12	13	14	15	16	17	18	19	20	21	22	23	% Change 23 vs. 22	% of total 2023 ¹	
Operational Information	Mexico	5.0	5.0	4.9	4.8	5.3	5.6	5.5	5.9	7.4	8.1	7.0	7.2	7.7	8.9	9.7	10.7	12.1	13.3	14.8	16.3	17.1	9.4	15.4	19.1	21.7	13.2	49.9	6.3
Commercial	USA	4.1	4.6	4.5	4.4	4.9	5.9	5.6	5.3	6.0	6.5	5.9	6.2	6.2	6.2	6.8	7.6	8.8	9.4	10.1	10.2	9.7	4.8	10.8	13.2	13.7	4.0	31.6	5.2
Revenues	Europe	0.7	0.9	0.9	0.8	1.0	1.3	1.2	1.3	1.4	1.5	1.0	1.2	1.3	1.5	1.7	1.7	1.7	1.8	1.9	2.0	2.1	0.4	0.8	2.2	2.1	(3.5)	4.9	4.9
Financial Information	Canada	0.3	0.4	0.5	0.6	0.7	0.8	0.8	0.8	1.0	1.3	1.3	1.5	1.7	1.8	1.8	1.9	2.0	2.1	2.2	2.4	2.7	1.1	0.5	2.1	3.1	49.1	7.2	10.4
Strategic Matters	Latin America	0.5	0.5	0.5	0.3	0.3	0.3	0.3	0.3	0.3	0.4	0.3	0.5	0.6	0.9	1.1	1.3	1.6	1.8	2.1	2.3	2.5	0.7	1.5	2.8	2.8	(1.0)	6.4	7.2
International	ASUR	10.6	11.4	11.3	10.9	12.2	13.9	13.4	13.6	16.1	17.8	15.5	16.7	17.5	19.2	21.1	23.2	26.1	28.4	31.1	33.2	34.2	16.5	29.1	39.5	43.5	10.0	100	6.0

¹Note: % of total refers to 2021 figure Note: Excludes transit and general aviation; Otherwise stated, figures from operations in Puerto Rico and Colombia are excluded.

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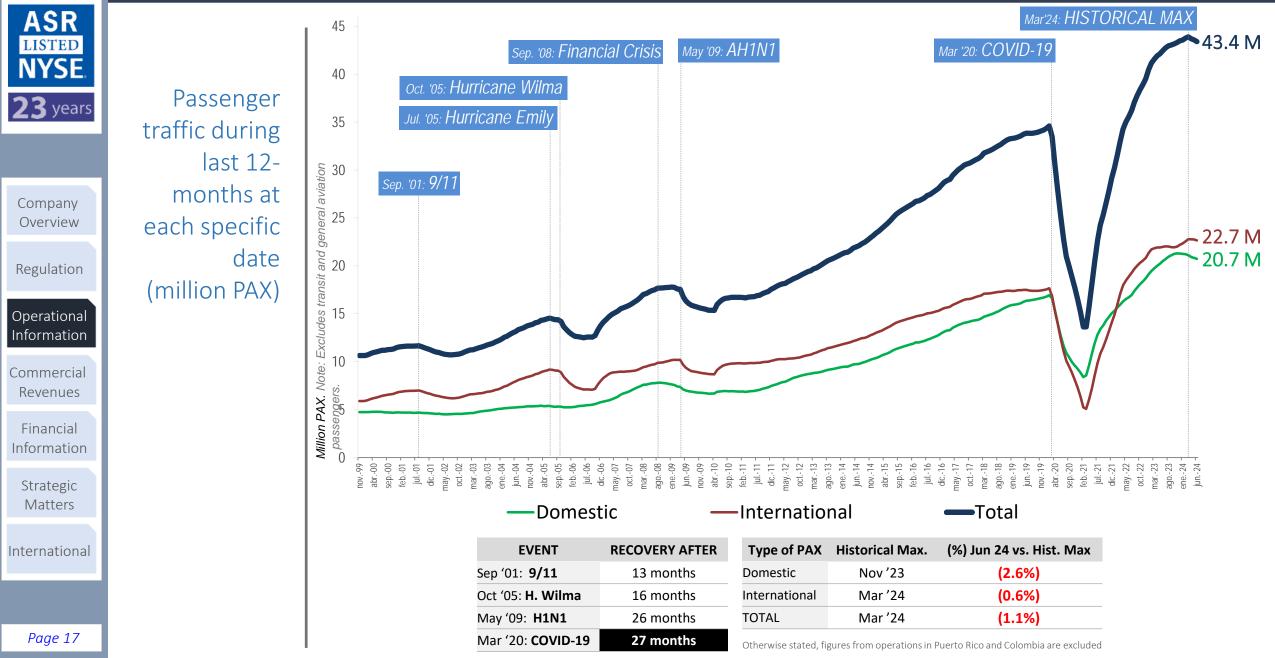
ASUR AEROPUERTOS DEL SURESTE

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Historically, traffic has recovered and grown after exogenous events



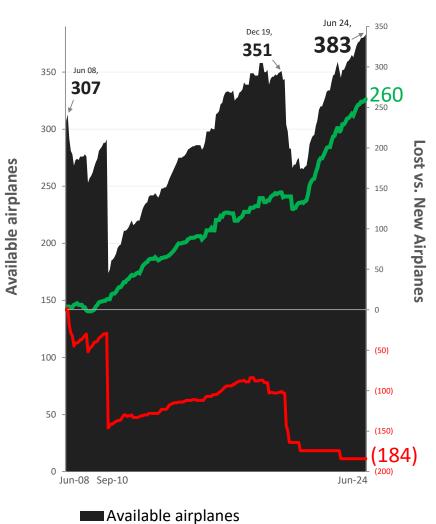


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2024 Industry 23 years **Estimates:** 401 Company available Overview airplanes Regulation Operational Last update: Jun 2024 Information Commercial Revenues Financial Information Strategic Matters Source www.airfleets.net www.centreforaviation.com International www.aerotransport.org www.sct.gob.mx www.boeing.com/commercial/#/prod ucts-and-services www.airbus.com/aircraft/market/orde

> <u>rs-deliveries.html</u> Industry Press Releases



- New airplanes existing airlines
- Lost airplanes suspended airlines

Available Airplanes in Mexico

a) Existing Airlines									
	jun-08	dic-19	jun-24	New Airplanes	Var. % Dec 23/Jun 08				
VOLARIS	17	81	136	119	700%				
AEROMEXICO	94	128	148	54	57%				
VIVAAEROBUS	7	36	83	76	1,086%				
MAGNICHARTERS	5	12	5	0	0%				
TAR	0	11	6	6	100%				
MEXICANA	0	0	5	5	100%				
Subtotal	123	268	383	260	211%				

h) Sucroandad Airlina

	D) SU	spenc	aed A	riines	
,	jun-08	dic-19	jun-24	Lost Airplanes	Date Suspended
INTERJET	11	73	0	(11)	Dec 20
MEXICANA	78	0	0	(78)	Sep 10
AEROMAR	14	10	0	(14)	Feb 23
ALMA	15	0	0	(15)	Nov 08
AEROCALIFORNIA	22	0	0	(22)	Aug 08
AVOLAR	8	0	0	(8)	Sep 08
ALADIA	3	0	0	(3)	Oct 08
AVIACSA	26	0	0	(26)	Aug 09
NOVA AIR	3	0	0	(3)	Sep 08
GLOBAL AIR	4	0	0	(4)	Jan 19
Subtotal	184	83	0	(184)	
	jun-08	dic-19	jun-24	Var. Airplanes	Var. % Dec 23/Jun 08
Total Net	307	351	383	76	25%



Successful commercial strategy

ASR LISTED NYSE. 23 years

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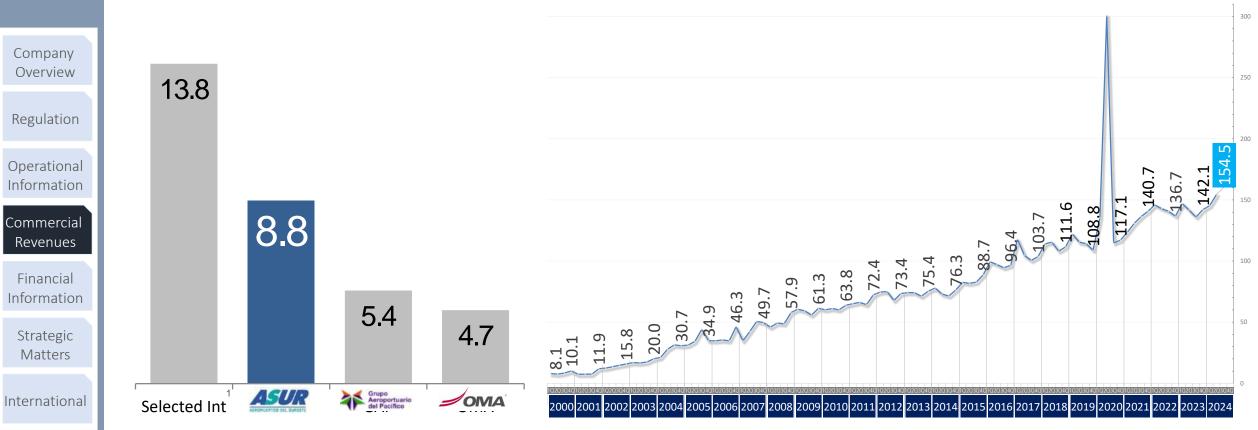
2023 commercial revenue per PAX

vs. peers (US\$/PAX) – converted at a 2023 average FX of PS. 16.9190/US\$ for Mexican Airports

Commercial revenues per passenger per quarter evolution

Nominal CAGR 2000 – 2023: **19.6%**; (Mexican CPI CAGR 2000-2023: 4.5%)

(Pesos / Passenger in Mexican pesos as of date reported)



¹ Int. Avg. for 2022 includes figures for Copenhagen Airports, Vienna Airport, Aeroports de Paris and Zurich Airport; Note: OMA commercial revenues exclude revenues from Cargo, NH Hotel (Mexico City Airport), Hilton Garden Inn Hotel (Monterrey Airport) & Aero Ind. Park; GAP commercial exclude revenues from Montego Bay & Kingston operations; Amounts converted to US\$ at a 2023 average FX of Ps. 16.9190/US\$ (banxico.org.mx), where applicable Note: Commercial revenue per passenger recorded in 3Q'05 reflects a one time payment from Dufry Mexico of Ps.39.5mm; Commercial revenue recorded in 4Q'06 reflects a one time payment of Ps.19.1mm from Aldeasa for a new concession contract at Terminal 3 in Cancun International. Passenger traffic in Mexico decreased 94.2% in 2Q'20 vs 2Q'19, reflecting the impact of the COVID-19 pandemic. Passenger traffic excludes transit and general aviation; Commercial revenue per passenger CAGR based on full year 2023 and full year 2023 figures. Otherwise stated, figures from operations in PR and Colombia are excluded



2024

% Change

6 months

2023

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23 years

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ASUR Mexico
Total
Revenues for
6M'24:
\$10,740,346
(thousands of Mexican pesos, excluding
Construction Revenues)

	2023	2024	
TOTAL Passengers (thousand)	21,899	21,803	(0.4)
Total Revenues	9,316,279	11,074,778	18.9
Aeronautical	5,631,981	7,099,255	26.1
Non-Aeronautical	3,527,025	3,641,091	3.2
- Commercial Revenues	3,161,011	3,262,322	3.2
- Commercial revenues per PAX *	144.3	149.6	3.7
Construction Revenues	157,273	334,432	112.6
Total Revenues w/o Construction Revenues	9,159,006	10,740,346	17.3
Operating Costs and Expenses (exc. Construct. Costs)	2,760,553	3,275,255	18.6
Comprehensive Financing Result (Cost)	(683,242)	1,159,171	n/a
EBITDA	6,916,382	8,048,862	16.4
Adjusted EBITDA Margin **	75.5%	74.9%	(57 bps)

Thousands of Mexican pesos

* For the purpose of calculation, 127.6 and 113.4 thousand transit and general aviation PAX are included in 6M23 and 6M24.

** Adjusted EBITDA Margin excludes the effect of IFRIC 12 with respect to the construction of or improvements to concessioned assets, and is calculated by dividing EBITDA by total revenues less construction services revenues

Figures presented in the table above compare ASUR Mexico's independent results for the 6-month period ended June 30, 2023 and 2024 Otherwise stated, figures from operations in PR and Colombia are excluded.



Track record of consistent revenue growth and profitability

18,512

226

6298

11.248

13,500

2909

4,385

6207

9,945

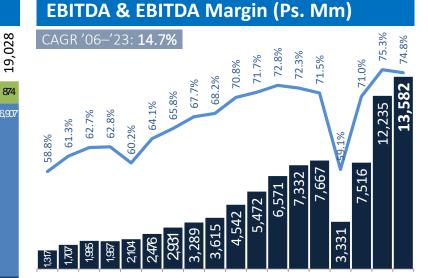
8,930

3296

2518

3,115

ASR LISTED 1999 – 2023 Revenues NYSE Aeronautical Total 23 years Non-Aeronautical Revenues CAGR Construction 1999 - 2023: Company Overview 13.4% 11,441 Regulation 10,610 10,399 (Not including Revenues from Construction Services) 9,753 Operational 725 8,995 Information 1,581 438 263 1.170 2117 Commercial 2,581 3710 Revenues 5,879 3104 5,446 Financial 5,120 5,996 6,335 2,492 Information 4,235 5 580 4 587 5,319 1,980 3,169 3,131 Strategic 2,786 4532 1,608 741 3922 Matters 1,976 2,064 3320 1,067 46, 1.089 3.077 1,159 1,241 1,164 895 2849 2498 2.28 897 International 607 2102 2043 1.891 1.457 589 03 04 05 06 07 08 09 10 11 12 13 14 15 16 17 18 19 20 21 22 23 99 Figures from 99 to 07 in nominal Mexican pesos adjusted for inflation as of Dec. 31st of each year; for 2010 - 2023 reflect adoption of MIFRS-17



10 11 12 13 14 15 16 17 18 19 20 21 EBITDA = net income before: provision for taxes, deferred taxes, profit sharing, non-ordinary items, participation in the results of associates, comprehensive financing cost and D&A. EBITDA should not be considered as an alternative to net income, as an indicator of our operating performance or as an alternative to cash flow as an indicator of liquidity. Our management believes that EBITDA provides a useful measure that is widely used by investors and analysts to evaluate our performance and compare it with other companies. EBITDA is not defined under U.S. GAAP or IFRS and may be calculated differently by different companies. 2010 - 2023 EBITDA margin calculated w/o Rev. from Constr. Serv. for comparability with previous periods.

Growth rates: 1999 – 202	3 CAGR (%)
Passenger traffic	6.1%
Total revenues	13.4%
EBITDA	14.9%
Net income	18.5%
Mexican CPI	4.7%

Source for Mexican CPI: Inegi; Note: CAGRs calculated in Mexican peso terms; Revenues from Construction Serv. not included; PAX figures exclude PAX in transit or general aviation. Otherwise stated, figures from operations in PR and Colombia are excluded.



ASUR has positively differentiated itself ...





Revenues

have grown at

costs and PAX

a faster rate

than total

traffic

Operating leverage as passenger traffic grows

ASR LISTED NYSE. 23 years

Company Overview

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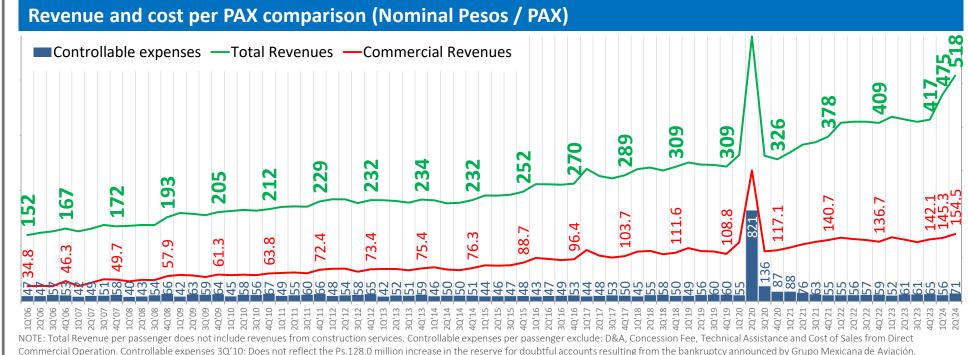
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Controllable expenses 2020: Does not reflect the Ps. 65.5 million increase in the reserve for doubtful accounts resulting from the bankruptcy announced by Interjet (2Q'20 Ps. 21.6 million, 3Q'20 Ps 21.6 million and 4Q'20 Ps 22.3 million); Passenger traffic in Mexico decreased 94.2% in 2Q'20 vs 2Q'19, reflecting the impact of the COVID-19 pandemic.

2023 operating	cost bre	akdown	(%)	
48.3%		18.7%	14.6%	12.7% 5.7%
■ Costs of services	D&A		Conces	sion fee
Technical assistance	Adminis	trative service	es	

2023 OPEX for Operations in Mexico equal: \$5,625.0M pesos; (PR and Colombia excluded)

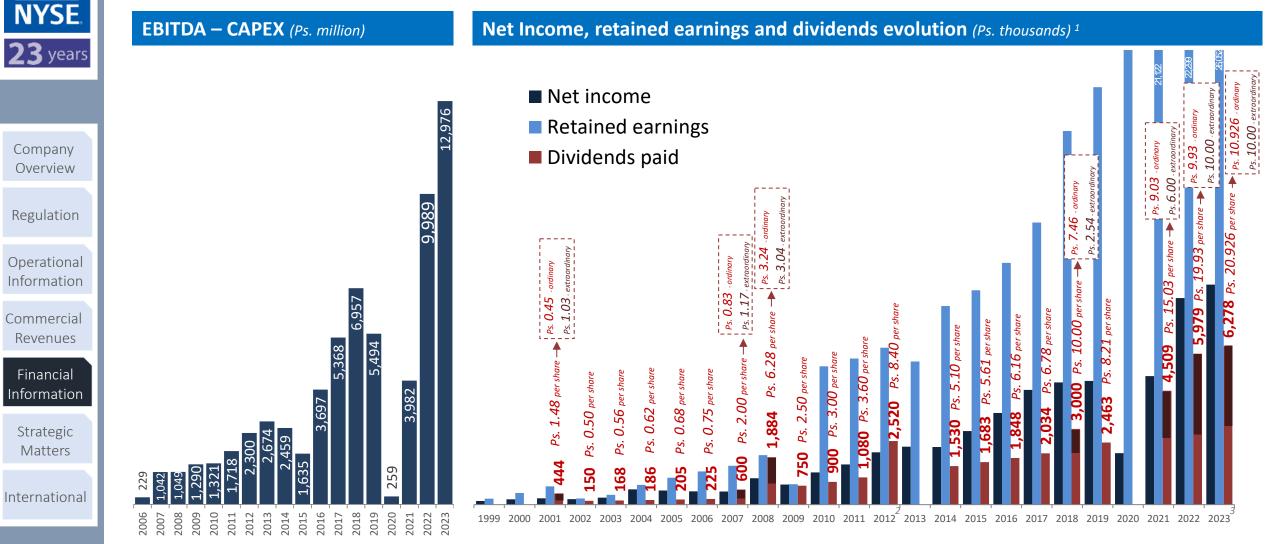
Growth rates: 2006 – 2023 CAGR (%)				
Passenger traffic	7.0%	Cost of services	8.9%	
Revenues	13.1%	Administrative services	7.2%	
EBITDA	14.7%	Total costs	8.5%	
Net Income	17.9%	Mexican inflation (CPI)	4.5%	
		Mexican GDP growth	1.6%	

Growth rates in Mexican peso terms; Mexican inflation growth rate calculated as the % change in CPI indexed to 2006; total costs include concession fee, technical assistance, administrative services, costs of services and D&A; PAX traffic excludes Transit and G.A. PAX. Otherwise stated, figures from operations in PR and Colombia are excluded.



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Dividends evolution 1999 - 2023



Note: Retained Earnings for the years 2010 - 2023 reflect the adoption of IFRS

¹Note: Figures in nominal Mexican pesos for the respective year; for illustrative purposes, dividend in each year in the chart above relates to the dividend paid in nominal pesos in the year thereafter, i.e. dividend shown in year (x) in the chart above is actually the dividend paid in year (x+1) according to ASUR financial statements; ² Note: 4.00 pesos per share paid in May 2013; 4.40 pesos per share paid in December 2013. ³ Note: Ordinary \$10.926 pesos per share paid in May 2024 and Extraordinary \$10.00 pesos per share paid in June 2024, net dividend approved by the Annual General Shareholders Meeting held on April 24th, 2024. Otherwise stated, figures from operations in Puerto Rico and Colombia are excluded.

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Robust corporate governance and board of directors

ASR LISTED		Seven out of eleven board men	nbers are ir	ndependent	t ¹			
NYSE. 23 years	High		Board of Directors	Audit Committee	Operations Committee	Nominations & C. Committee	Acquisitions & C. Committee	
	Corporate Governance	Fernando Chico Pardo Founder and President of Promecap	President		Х	Х	President	
Company	Standards	José Antonio Pérez Antón CEO of Grupo ADO	Х		Х	Х		
Overview		Bárbara Garza Lagüera Gonda¹ Alternate member Board of Directors of FEMSA	Х			President		
Regulation Operational	 Sarbanes-Oxley compliant 	Ricardo Guajardo Touche¹ Former president of BBVA Bancomer	Х	President	Х			
Information	 Four committees 	Francisco Garza Zambrano¹ Former President of CEMEX North America	Х	Х	President			
Commercial Revenues	led by board members	Guillermo Ortiz Martinez¹ Former Governor of Mexico Central Bank for 12 yrs.	Х	Х				
Financial Information		Rasmus Christiansen ¹ Former CEO of Copenhagen Airports International	Х		Х		Х	
Strategic Matters	Audit committee comprised of 3	Pablo Chico Hernández Director SSA Marine	Х					
International	independent members of the	Aurelio Pérez Alonso Deputy Chief Executive Officer of Grupo ADO	Х				Х	
	board of directors	Heliane Steden ¹ Managing Director at Merrill Lynch	Х					
Page 25		Diana M. Chávez¹ Ex. Director and Chairperson of the Board of CIFAL	Х					President





- Further develop our commercial business
- Improve our passenger volumes
- World Class service ASQ Program
- Improve capital structure
- Monitor new business opportunities

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Puerto Rico

Colombia

&

Company Overview

ASR LISTED

NYSE

23 years

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International

A E R O S T A R AIRPORT HOLDINGS LLC Country: Puerto Rico (US) Start of Operations: Feb 27th, 2013 Ownership:

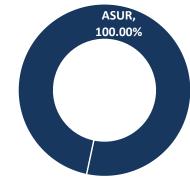
ASUR, 60% PSP Investments, 40%

Airports:

• SJU: Luis Muñoz Marin (SAN JUAN)

arplan OPERADORA DE AEROPUERTOS CENTRO NORTE

Country:ColombiaStart of Operations:Oct 19th, 2017Ownership:



Airports:

- MDE: José María Córdova (RIONEGRO)
- EOH: Olaya Herrera (MEDELLÍN)
- MTR: Los Garzones (MONTERÍA)
- UIB: El Caraño (QUIBDÓ)
- APO: Antonio Roldan B. (CAREPA)
- CZU: Las Brujas (COROZAL)





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International

AIRPORT HOLDINGS LLC

AIRPORT HOLDINGS LLC

AEROSTAR

successful operation in San Juan, Puerto Rico

10 years of

- Luis Munoz Marin International Airport (SJU), in San Juan Puerto Rico (10.3M PAX during 2022) is the largest and busiest airport in the Caribbean.
- Feb 27th, 2013 initiated with the operation of the airport:
 - Term of 40 years
 - Upfront payment of \$615M USD
 - Airlines serving LMM will collectively make aggregate payments of \$62M USD/yr for the first five years; years 6-40 the payment will be increased annually by the U.S. CPI
 - Revenue-sharing payments to PRPA: fixed at \$2.5M USD first five years; 5% of gross airport revenues (years 6-30); 10% of gross airport revenues (years 31-40)
 - Minimal Capital Improvement projects: \$34M USD
 - Consolidation: Equity method up to may 2017
- May 26th, 2017: ASUR increases its participation to 60%.
- Jun 1st, 2017: ASUR begins consolidating its operations in Aerostar line by line.

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Total

Passenger

12.2M

Traffic 2023:

AEROSTAR

AIRPORT HOLDINGS LLC



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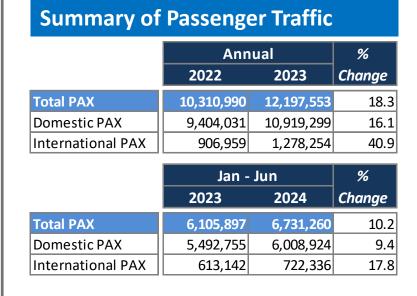
Commercial Revenues

Financial Information

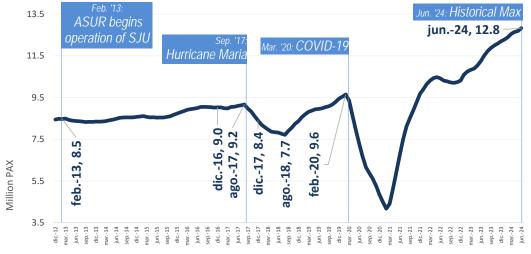
> Strategic Matters

International

- SJU accounts for over 89.5% of Puerto Rican passenger traffic (as of the end of 2022)
- Approximately 83% of enplanements are origin and destination ("O&D")
- SJU is served by a strong and diverse group of 35 airlines
- Aerostar works closely with the airlines and the Puerto Rico Tourism Company in the development of new routes and expansion of services to existing destinations
- September 21, 2017: Hurricane Maria hits Puerto Rico.



PAX traffic during last 12-months (at each specific date)



Passenger figures include transit and general aviation passengers.

Source of PAX Figures from Feb 13: ASUR filings



ASR
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NYSE.
23 years

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International

Aerostar	
Total	
Revenues for	
6M'24:	
\$1,999,185	
(thousands of Mexican	
pesos, excluding	
Construction Revenues)	

AEROSTAR

AIRPORT HOLDINGS LLC

R: Main Financial Data			
	6 mor	nths	% Change
	2023	2024	76 Chunge
	Consolidated	Consolidated	
TOTAL Passengers (thousand)	6,106	6,731	10.
Total Revenues	2,047,559	2,216,162	8.2
Aeronautical	1,037,234	1,020,895	(1.6
Non-Aeronautical	893,520	978,290	9.
- Commercial Revenues	889,014	973,438	9.5
- Commercial revenues per PAX	145.6	144.6	(0.7
Construction Revenues	116,805	216,977	85.
Total Revenues w/o Construction Revenues	1,930,754	1,999,185	3.
Operating Costs and Expenses (exc. Construct. Costs)	953,514	1,257,462	31.9
Comprehensive Financing Result (Cost)	(220,950)	(197,629)	(10.6
EBITDA	1,053,944	1,069,990	1.
Adjusted EBITDA Margin *	54.6%	53.5%	(107 bps

000 of Mexican Ps at an avg. Exch. rate of 17.1113 for 6M24

* Adjusted EBITDA Margin excludes the effect of IFRIC 12 with respect to the construction of or improvements to concessioned assets, and is calculated by dividing EBITDA by total revenues less construction services revenues

Figures presented in the table above compare Aerostar's independent results for the 6-month period ended June 30, 2023 and 2024





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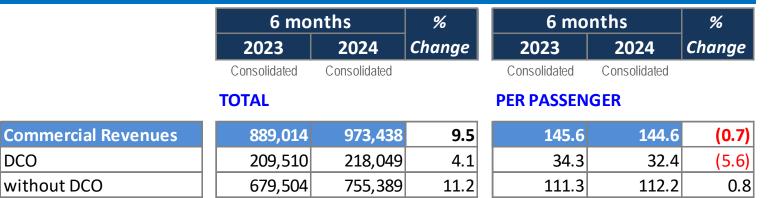
> Strategic Matters

International

Aerostar Commercial Revenues per Passenger for 6M'24: **\$144.6** (Mexican pesos per passenger) AEROSTAR

AIRPORT HOLDINGS LLC

EROSTAR:	Commercia	l Revenues
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TOTAL: Thousands of Mexican pesos at an average exchange rate of 17.1113 for 6M24

PER PASSENGER: Mexican pesos at an average exchange rate of 17.1113 for 6M24;

DCO = Direct Commercial Operation. Represents ASUR's direct operation in its convenience stores in Puerto Rico; Commercial Revenues exclude Other aeronautical revenues (fuel farm / flowage - base and excess rent)

Figures presented in the table above compare Aerostar's independent results for the 6-month period ended June 30, 2023 and 2024

- Consistent growth in commercial revenues from an increased number of concessions, optimized passenger flow and improved product offerings.
- Around \$170M USD invested in modernizing terminal offerings through new concession concepts, self-operating Convenience Stores, and updated parking and car rental facilities





Revenues

Financial

Strategic Matters

International

Oct 19, 2017: ASUR begins the operation of Airplan Regulation Operational Information al Commercial Information

- This acquisition is an important strategic addition that allows ASUR to enter the South American market by offering airport services through six airports in Colombia:
 - **RIONEGRO Jose Maria Cordoba**
 - MEDELLÍN Olaya Herrera
 - **MONTERIA** Los Garzones
 - QUIBDÓ El Caraño
 - CAREPA Antonio Roldan B.
 - **COROZAL** Las Brujas
- Oct 19th, 2017: ASUR begins consolidating its operations in Airplan line by line.
- May 25, 2018: ASUR acquires the remaining 7.58% of Airplan bringing its ownership stake in the company to 100%.



Airplan: Passenger Traffic Information



Total

Passenger

14.9M

Traffic 2023:

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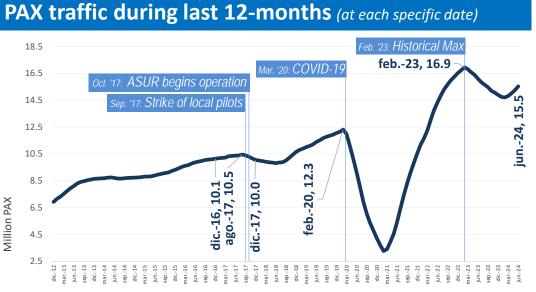
> Strategic Matters

International

- Traffic at Airplan airports accounts for 18.7% of passenger traffic in Colombia (as of Dec 2021, source: aerocivil.gov.co – latest update) (Bogota Airport, the busiest one in the country accounts for 34.9%, Cali for 9.3% and Cartagena for 8.2%)
- Airplan is the second-largest airport concession holder in Colombia, with 14.9 million passengers in 2023
- September 20, 2017: Strike of local pilots at a major international carrier
- March 2023: Suspension of operations of two local airlines in Colombia

Summary of Passenger frame				
	Ann	%		
	2022	2022 2023		
Total PAX	16,506,196	14,895,709	(9.8)	
Domestic PAX	13,718,590	11,920,378	(13.1)	
International PAX	2,787,606	2,975,331	6.7	
	Jan - Jun		%	
	2023 2024		Change	
Total PAX	7,274,928	7,903,243	8.6	
Domestic PAX	5,899,180	6,198,665	5.1	
International PAX	1,375,748	1,704,578	23.9	

Summary of Dassonger Traffic



Passenger figures exclude transit and general aviation passengers, as reported by ASUR.

Source of PAX Figures from Oct 17: ASUR filings



ASR
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23 years

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International

Airplan
Total
Revenues for
6M'24:
\$1,532,913
(thousands of Mexican
pesos, excluding
Construction Revenues)

air DPERADORA DE AEROPUERTOS ENTRO NORTE

AIRPLAN: Main Financial Data			
	6 moi	6 months	
	2023	2024	% Change
	Consolidated	Consolidated	
TOTAL Passengers (thousand)	7,543	8,104	7.4
Total Revenues	1,242,014	1,537,977	23.8
Aeronautical	919,179	1,137,429	23.7
Non-Aeronautical	316,045	395,484	25.1
- Commercial Revenues	313,616	394,514	25.8
- Commercial revenues per PAX *	41.6	48.7	17.1
Construction Revenues	6,790	5,064	(25.4)
Total Revenues w/o Construction Revenues	1,235,224	1,532,913	24.1
Operating Costs and Expenses (exc. Construct. Costs)	693,189	817,580	17.9
Comprehensive Financing Result (Cost)	46,360	204,354	340.8
EBITDA	720,382	913,962	26.9
Adjusted EBITDA Margin **	58.3%	59.6%	130 bps

Thousands of Mexican pesos at an average exchange rate of 228.9373 COP / MXP for 6M24

* For the purpose of calculation, 267.9 and 200.5 thousand transit and general aviation PAX are included in 6M23 and 6M24.

** Adjusted EBITDA Margin excludes the effect of IFRIC 12 with respect to the construction of or improvements to concessioned assets, and is calculated by dividing EBITDA by total revenues less construction services revenues

Figures presented in the table above compare Airplan's independent results for the 6-month period ended June 30, 2023 and 2024